Devi Ahilya University, Indore

Syl School of social science
bus MBA Public Administration and Policy

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# **Master of Business**

# Pu Administration in

# \_Public Administration

and Policy

(Syllabus)

<del>2018</del>

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# Devi Ahilya University, Indore School of social science Syllabus MBA Public Administration and Policy

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# SEMESTER-4

Sr. No.	Paper Code	Nomenclature Of Paper	Credits
Core I	MBAPA- 401	Comparative Public Administration	3
Core II	MBAPA- 402	Social Welfare Administration	3
Core III	MBAPA- 403	Globalization In Public Policy	3
Core IV	MBAPA- 404	Social Policy, State, Market And Society	3
	MBAPA-405	Public Policy Case Studies/Project	2
Soft Skills	MBAPA- 406	E-Governance	2
Ability Enhancement		Field Work Practicum	4
Virtual Credit		Comprehensive Viva Voce	4
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# Devi Ahilya University, Indore School of social science Syllabus MBA Public Administration and Policy SEMESTER I

# **SEMESTER-2**

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	Core IV	MBAPA-104	Management And Human Resource Management	3			
		MBAPA-105	Constitution In India (Elective)	2	- 1		
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Core III	SS5F-506				-	Development	<u>4</u>
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Core II	SS5F-604	Social Policy, State, Market and Society	4					
Core III	<u>SS5F-606</u>	E-Governance	4					
Elective Discipline Centric	SS5F-622	Disaster Management	<u>3</u>					
Elective Generic	SS5F-624	Elective Generic from other department/MOOC	<u>3</u>					
Ability Enhancement	SS5F-626	Industry Academia Interface with MRP (based on Public Policy and Administration)	4					
Virtual Credit	SS5F-652	Comprehensive Viva Voce	4					
		Total	<u>26</u>					

# THEORIES AND PRINCIPLES OF PUBLIC ADMINISTRATION (CORE)

**UNIT 1:** Meaning, Nature, scopeScope And Significance Of PUBLIC ADMINISTRATION And Its

New Horizons, Private And Public Administration: State Versus Market Debate. New Public Administration And New Public Management Perspective, Good Governance: Concept And Application.

**Xpplication.** 

e NITUNIT 2: Evolution Of PUBLIC ADMINISTRATION AS An Independent Discipline And Its Present Status, Public Administration As An Art And Science, Approaches And Methods To Study Study Of Of Public Administration, Public Administration And Developing Societies.

t-NITUNIT 3: Concept Of Organisation: Importance Meaning, Basis; Formal And Informal

Organisation. Theory And Approaches: Classical Theory, Bureaucratic Theory; I lumanHuman Relation Movement Movement And Behavioural Approach, System Approach. Formatted: Font: Bold

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# Syllabus MBA Public Administration and Policy

**UNIT 4:** Principles Of Organisation: Hierarchy, Span Of Control, Unity Of Command, Sutherity

<u>Authority</u> And Responsibility, Authority And Influence, Supervision, Delegation, Coordination. Centralisation And Decentralisation

<u>UNITUNIT</u> 5: Structure Of Organization: Chief Executive And Its Role In Organization, Staff And <u>Xuxiliary</u>

<u>Auxiliary</u> Agencies, Department, Public Corporation, Independent And Regulatory Commission, Board And Commission And <u>Headquarty</u> Headquarter Field Relation

**Learning Outcomes:** After completion of this paper students will be able to:

- Discuss the major theories and concepts of Public Administration and its subfields.
- Discuss and evaluate the institutional structure and processes of the major national, state, and local political and Administrative institutions of policy making.
- Identify and describe the major theories of public organizations, and bureaucratic behavior.

#### Recommended Books;-

<u>1</u>—1)... 2. L.D. White, Introduction <u>To</u> The Study Of Public Administration... Eurasia Publishing House, <u>New Delhi</u>, 1982.

3. –S. <u>X'N</u>. Sadasivan, Productivity And Efficiency In Administration, Phoenix Publishing House, <u>New Delhi-</u>, 2002.

4. C. David, Politics In Indian Administration From ICS To IAS, Oxford University Press, 1996.

Hoshir Singh And D.P. Singh Ed, Indian Administration, Alekh Publishers,
 Jaipur, 1990.

PAPER 2: MBAPA102-INTRODUCTION TO PUBLIC (ELECTIVE)

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**Introduction to Public Policy, Concepts and Models** 

# Syllabus MBA Public Administration and Policy

**UNIT 1: Public Policy-** Meaning, Types-And, Significance.

1\1'1'Policy Making Process

#### UNIT 2: Approaches To/ Theories to Public Policy Policy

- a) U.NIT 3: Institutional Arrangements For Policy Making.approach and New Institutionalism
- b) Group theory
- c) System Approach
- d) Elite theory
- e) Public choice Approach
- f) Rationalistic Model

#### **UNIT 3: Models of Public Policy**

- a) John Rawls: A Theory Of Justice
- b) Harold Lasswell: Policy Sciences
- c) William Niskanen: Budget Maximizing Model

### UNIT 4: Policy Making Process, Policy Implimentation, Policy designs in India

- a) Environmental policy
- b) Education, Policy Monitoring And Evaluation. policy

U.NI"I' 5: Policy Analysis

- c) Health policy
- d) Social policy

# Learning Outcomes: After completion of this paper students will be able to

- Making policy draft related to various fields. Based on various models of public policy making.
- participate as a civically engaged member of society;
- use electronic and traditional library resources to research key local, state, national and international policy issues and present results;

### Recommended Books ;-

Anderson J.E., (2006) Public Policy-Making: An Introduction, Boston, Houghton Bardach, Eugene (1977), The Implementation Game: What Happens After A Bill Becomes A Law, Cambridge, MA: MIT

Bergerson-, Peter J. (Ed.), (1991), Teaching Public Policy: Theory, Research And Practice, Westport-, RI: Greenwood Press

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And

Models Of Public Policy Making, Armonk; M.E. Sharpe

Brewer, Gary D., And Peter De Leon (19831983), The Foundations Of Policy Analysis, Homewood, L. IL.: The Dorsey Press.

Dahl<sub>12</sub> Robert And Charles Lindblom, (1976), Politics, Economics And Welfare, New York, Harper. Harper.

l)rorDror.Y, (19891989), Public Policy Making Re-Examined, 2nd Ed., San Francisco, Chandler.

1)veDye Thomas (2008), Understanding Public Policy, Singapore, Pearson

Education Michael, (2005), The Public Policy Process, Harlow,

Uk'UK; Pearson Education, 5th Edition. i-lowlett

<u>Howlett</u>, Michael, And M. Ramesh, (<u>19951995</u>), Studying Public Policy: Policy Cycles And Policy Subsystems, <u>OJJPOUP</u>, Toronto.

Jones, C.O., (1970), An Introduction To The Study Of Public Policy, Belmont, Prentice - Hall.

Lerner, D. And 11.1).<u>H.D.</u>Lasswell (Eds.), (1951<u>1951</u>), The Policy Sciences, Stanford, Stanford University Press.

Lindblom-, C.E., And E.J., Woodhouse, (19931993), The Policy Making Process, 3rd Ed., New Jersey Jersey., Prentice - Hall.

Mccool-, Daniel C. (Ed.). (1995). Public Policy Theories. Theories. Models, And Concepts: An Anthology, XJ. NJ: Prentice-Hall.

Moran Mitchel And Robert Goodin, (2006), The Oxford Handbook Of Public Policy, Oxford University Press, New York.

Xaehmias, David, (1979), Public Policy Evaluation: Approaches And Methods, New York: St. Martin's Press.

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ESSENTIALS Jay M. Shafritz (Ed) ( 1 998), International Encyclopedia Of Public Policy And Administration. Westview Press

PAPER 3 - MBAPA103 - ELEMENTS, OF FINANCIAL ADMINISTRATION (CORE)

INIT | Introduction To Financial Systems, Financial Regulators, Financial Institutions, Financial Markets, Financial Products And Services, Securities Exchange Board Of India (SEBI)

x. X I r 2 Public Finance: Evolution, Meaning And Scope, Public Revnue, Budget: Types And [heir Definitions, Principles Of Performance Budgeting, Performance Budgeting In India, P PBS, /.ero Base Budgeting, Deficit Financing, Parliamentary Financing Committees.

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Non Tax Revenue, Non Developmental Expenditure, Impact Of Fiscal Policy, Equality IndSocial Justice,
Monetary Policy Role Of RBI In Monetary Policy.

⊩\1 1 4 Principles Of Tax Administration, CJS"I', Problem Of Tax Evasion, Reforming Tax idministrations, Religion And Indirect Taxation.

NIT 5 - Finances Of Local Government: Budget Account And Audit, Audit Reforms In India, pes Of Audit, Internal And External Audits, Standards Of Public Accounting, Roles Of Comptroller And Auditor General In India (CAG).

#### Recommended Books;

S. 1.all Public Finance And Financial Administration In India, Kapoor Publishers, New Delhi 1976
S. L. Goel Public Financial Administration, Deep And Deep Publication, New Delhi, 2002

M. LK. Thavraj. Financial Administration Of India. Sultan Chand And Sons, Newdelhi. 1981

S Panda, Financial Administratiop And Personnel Yanagement In Public Enterprises, Mittal-)ublications New Delhi, 1989

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t NIT 5 COMMUNICATION, DIRECTL AG AND CONTROLLING;

e ommunication And Directing: Concept And Definition. Importance, Process.

Barriers To Tective Communication And Measures To Overcome Communication Barriers.

Controlling: Concept, Definition, Basic Control Process.

# Recommended Bookst

Management & Organizations Behaviour — By Paul I Iersey & Ken Blanchard Essentials Of Management — By Koontz & O'Donald Human Behavior At Work — By Kaith Devis Organizational Behavior — By Robbins

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# Devi Ahilya University, Indore School of social science Syllabus MBA Public Administration and Policy





PAPER 4 MBAPA104 MANAGEMENT & HUMAN RESOURCE MANGEMENT

**UNIT 1. INTRODUCTION TO MANAGEMENT FOUNDATIONS** 

#### **Basics Of Management**

<u>Course Objective:</u> This subject enables the students to understand the basics of Management, formulation of strategy and various other concepts.

Learning Outcome: After completion of this unit students will be able to:

- Understand Concept of management
- Learn about strategic planning
- Discuss role of different types of leadership style
- Aware about communication barrier in management

#### **UNIT I: Introduction to Management**

Concept of management, scope, functions & features. Principles of management, Concept Of Management, Scope, Functions, Features, Principles Of Management, Concept And Role Of Manager In Organisation. and Role of manager in organisation. Classification Of Business Activities And Elements Byof business activities and elements by Henry Fayol, Evolution Of Management By Different Authors; Scientific And Classical Theories Of

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# Syllabus MBA Public Administration and Policy

Management of management by different authors, scientific and classical theories of management.

**UNIT 2. PLANNING AND STRATEGIC MANAGEMENT** 

Define Planning. Business Policy And II: Strategic Management, Basic Steps In Planning Process I.E. Strategic Planning, Formulation Of Strategy (External And Internal Elements Of Firms), Strategic Analysis, Strategic Implementation Foundation Of Business Strategy: Ansoff 'S Gro\vth Model, BCG Model, Porters Strategies, Swot And Tows Matrix, And Case Studies, and Planning

UNIT3. ORGA. NISING AND ORGANISATION BEHAVIOUR

Nature And Purpose Of OrganisingPlanning- Objective of planning, planning process, Types of planning, Types of plans, Corporate planning, Management by Objective, Decision-making- types, process & techniques, making decision effective. Business policy and strategic management, basic steps in strategic management process UNIT III: Organising and Staffing

Nature and purpose of organising, Organization Structure structure: Formal And Informal Groups and informal groups/Organization, Centralization And Decentralization.

Oreanizational Behaviour; Meaning and concepts of staffing, Nature & Scope of Staffing, Process of staffing

**UNIT IV: Communication, Directing and Controlling** 

Concept And and Definition, Process of communication and role of communication in Management

Meaning of Directing: Principles of Direction, issuing order / instruction.

Controlling: Concept, Definition, Basic control process, Different control techniques, Management by exception

<u>UNIT V: Organizational Behaviour: Concept and Significance; Relationship Between Management And</u>

Organisational Behaviour; Organizational Culture, between management and organisational behaviour; Attitudes; Perception; Learning; Personality Xnd Values;

**Emotions And Moods.** 

, Motivation: Process Of Motivation: of motivation; Theories Of Motivation Need Hierarchy Theory, Theory X

Xnd Theory Y, Two Factor Theory, Alderferts ERG Theory. Mc Cleland's Learned Need Theory, with ictor Vroom's Expectancy Theory, Stycy Adams Equity Theory.

I eadership: Concept; Leadership-Styles: Concept; Leadership-styles: Concept; Leadership-styles; Theories -Trait Theory, Behavioral Theory, fielder's Contingency Theory; lla/sey
And Blanchard's Situational Theory; Managerial Grid; of leadership, Organizational culture,
! I-our Systems Of Leadership. Contemporary Issues In Leadership.

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# Syllabus MBA Public Administration and Policy

NIT 4: STAFFING

HUMAN RESOURCE MANAGEMENT

Nature & Scope Of Staffing, Manpower Planning, Job Analysis And Job Description.

Recruitment & Selection; Sources Of Recruits, Recruiting Methods, Selection

Process, Selection . ests. Placement And Follow Up.

Performance Appraisal System; Importance And Objectives; Techniques Of

Performance 'appraisal System, New Trends

-Compensation And Benefits; Job Evaluation Techniques, Wages & Salary Benefits, Fringe

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icnefits I luman Resource Records And

Audit ance

Management : Importance And Process.

PAPER 5:MBAPA105 CONSTITUTION SYSTEM IN INDIA I(CORE)

U. N. ITI: Constitutional Development And Forming Of Constitution Of Republic In India, Salient Feature Of Indian Constitution, Preamble And Significance Of Indian Constitution.

U-N IT 2: Federal System, Parliamentary Government, Socialism, Democracy. Fundamental Rights And Directive Principles Of State Policy, Fundamental Duties.

U.NIT 3: The Judiciary: The Supreme Court, The High Court And Sub-Ordinate Courts, ippointment Of Judges Of The Supreme Court And High Court.

U.NIT 4: CAG(Comptroller And Auditor General Of India), Attorney General, Advocate General And Election Commission, Administration Of Schedule And Tribal Areas.

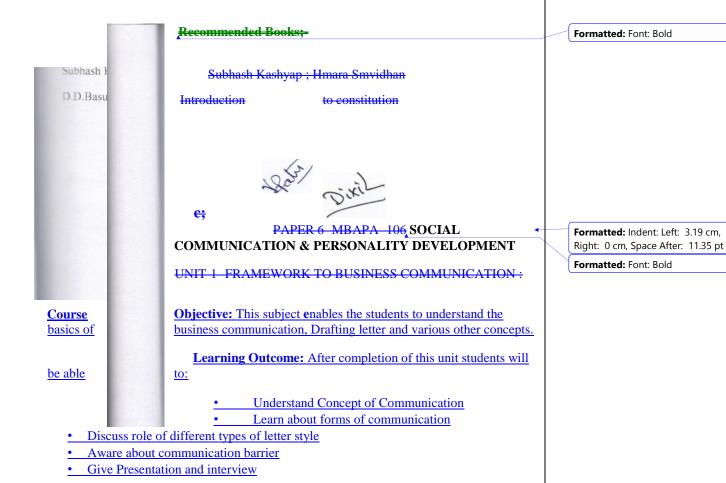
t WI' 5: Constitutional Amendment Process, Main Features Of 42 <sup>nd</sup> 44 <sup>th</sup> And 52 <sup>11d</sup> Constitutional Amendment

# Devi Ahilya University, Indore School of social science Syllabus MBA Public Administration and Policy

#### References:-

<u>UNIT I</u>

- 1. Management & Organizations Behaviour by Paul Hersey & Ken Blanchard
- 2. Essentials of Management by Koontz & O'Donald
- 3. Human Behavior at Work—by Kaith Devis
- 4. Organizational Behavior—by Robbin



# Syllabus MBA Public Administration and Policy

Defining Communication, Process Of Communication. Principles Of Effective Communication,

Importance And Objectives Of Business Communication, Physical of communication, Principles of effective communication, importance and objectives of business communication, Physical, Mechanical And Psxchological Barriers To Communication and Psychological barriers to communication.

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#### UNIT-2-CHANNELS, TYPES AND FORMS OF COMMUNICATION:

#### **UNIT II**

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R

Communication Channels, Types of Communication: Verbal, Non-Verbalverbal, Formal, Informal, Internal, External-And Communication Networks, communication networks, Effective Listening - Types And Listening - types and Essentials Of Effective Listening of effective listening, Development Ofof intrapersonal And Interpersonal Skills Forand interpersonal skills for Personal Effectiveness.effectiveness.

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#### UNIT 3 ARTICULATION AND DRAFTING:

Definition & How To Articulate, Techniques For Better Articulation, Speak Clearly

#### Distinctly, Basic Patterns Of UNIT III

Oral Communication Oral communication: What is oral Communication - principles of successful oral communication, Basic patterns of Business Letters & Its Drafting, Notices its drafting, notices. Resumes. Sales Letter

Reports, Dealing With Print And Electronic Media, Writing A Press Release.

Writing Letters Of Bank Correspondence, Complaint Letters & Project

t NIT 4 ENI IAN'CF.MENT SKILLS / EMPIX)YABIIA

i.ftèctive Presentation Skills: Body Language, Eye Contact, Gesticulation, Use Of Audio Visual

\ids. landling Audien;e, Conduct Durjng Presentation Interview Skills: Types Of Interview

Preparing 1-or AD Interview, I low 'IR) Handle Stress Interview, Attire

For An Interview, Learn How To Say No, Positive Thinking Hips & Tricks,

Have An Effective Brain Storming Session, UNIT 5 PRATICAL EXERGISES

letter writing, letters of bank correspondence, complaint letters & project reports, Dealing with print and electronic media, writing a press release.

# **UNIT IV**

Effective presentation skills: body language, eye contact, gesticulation, use of audio visual aids, Handling audience, conduct during presentation Interview skills: types of interview, preparing for an interview, how to handle stress interview, attire for an interview,

# **UNIT V**

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### Syllabus MBA Public Administration and Policy

Spoken Exercises Listen & kepeat And Tongue Twister exercises listen & repeat and tongue twister, Group Discussions Mock Meetings & Interviews meetings & interviews, Presentations On A Technical Topic, Role Playson a technical topic, role plays, Confidence Building Exercises, ind Submission Of Reports Prepared building exercises, and submission of reports prepared. Note: At Least Five Cases Should Be Discussed In The Class. least five cases should be discussed in the class.

Recommended Books:

#### **References:**

- 1. Business Communication K.K.Sinha, Galgotia Publishing Company, Latest Edition
- 2. -Business Communication Chhabra.T.N., Sun India Publication, 2005
- 3. Business Communication Paragdiwan ParagDiwan, Excel Books, Latest Edition

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h:Uiting And Deleting Slides — Types Of Slides — Slide Views — Formatting — Insertion Of Objects ind Charts In Slides — Custom Animation And Transition.

SP <sup>S</sup>S & PI)T Presentation

Fundamentals Of Information Technology. (Text

Book)

4. Vikas Business Communication – Rajendra
Pal Sultanghand Publication, 2000

Recommended

Books;

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Pal, Sultanchand Publication, 2000

Sushila Madan:

<del>l. Ramesh Behl</del>:

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By, Mathews Leon

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**Taxmann Allied** 

Services (P) Ltd.

**Information** 

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Management By,

Tata Mc Graw

**Education Pvt.** 

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<u>5. Paper: 7 MBAPA 107 Business Communication--</u> R.K.Madhurkar, Vikas Publishing House Pvt. Limited, Latest

Syllabus MBA Public Administration and Policy

### COMPUTER APPLICATIONS: THEORY AND PRACTICAL

**U.NIT 1 Introduction To Compute** 

Evolution Of Computer, Definition Of Computers, Block Diagram Of Computer, Characteristics Of Computers, Advantage And Limitation, Elements Of Computer, Classification Of Computer, Van Neuman Architecture, Computer Language, Internet And Its Introduction.

**U.NIT 2 Memory And Devices** 

Devices: Input Device, Output Device, Storage Device.

Memory Introduction. I ypes Of Memory, RAM & ROM. UNIT 3-()perating System:

Definition. Meaning, Functions And Types ()f()S, Process, Introduction To DOS, indows, Application Software And Its Types.

IAIT-4

<u>Course Objective:</u> This subject enables the students to understand the theory and practical aspect of computer applications.

**Learning Outcome:** After completion of this unit students will be able to:

- Understand basic computer fundamentals.
- Learn about resources of computer.
- Discuss role of operating system

Proficient in operating MS Word:

MS Word & Word Processing: Meaning And Features Of Word Processing—Advantages And Applications Of Word Processing—Parts Of MS Word Application Window—Toolbars\_Creating. Saving And Closing A Document—Opening And Editing A Document—Moving And Copying Text—Text And Paragraph Formatting, Applying Bullets And Numbering—Find

And Replace — Insertion Of Objects, Date And Time, I leaders, Footers And Page
Breaks — Auto Correct — Spelling And Grammar Checking, Mail Merge:
Meaning, Purpose And Advantages Creating Níerged Letters, elailing Labels.
Envelops And Catalogues — Working With I ables Format Painter.

• UNIT 5, MS Excel: , MS PowerPoint.

Of MS Excel — Spread Sheet / Worksheet, Workbook, Cell. Cell Pointer. Cell Address

Etc., Parts Of MS Excel Window—Saving, Opening And Closing Workbook—Insertion And
Deletion Of Worksheet—Entering And Editing Data In Worksheet—Cell Range—Formatting—
Nuto Fill \*Formulas And Its Advantages References—Relative. Absolute And Mixed—IQinctions: Meaning And Advantages Of Functions, Diffèrent Types Of Functions
Available In Excel—Templates—Charts—Graphs—Data Sorting, Filtering.
Validation,

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#### Syllabus MBA Public Administration and Policy

#### uxrr-6-Ms Power Point:

Features, Advantages And Application Of Ms Power Point — Parts Of Ms Power Point Window Menus And Tool Bars — Creating Presentations Through Auto Content Wizard. Templates ind Manually Slide Show Saving. Opening And Closing A Presentation Insertin 9



#### SEMESTER-2

#### PAPER 1 MBAPA 201 ADMINISTRATIVE THINKERS I

**U.NIT I: Administrative Theory:** 

\) Significance And Importance Of Theory

B) Evolution And Emerging Trends In Administrative Theory C)

Oriental Thought: Kautilya And Sun Tzu

**I NIT II: Administrative Structure And Process:** 

i) Henri hayol Foundations Of Management

B) Ih-ederick Winslow Taylor- Scientific Management

C) Luther Gulick And Lyndall Urwick Science Of Administration

I •x IT III : Classical Thought: Bureaucracy:

X) Max Weber Bureaucracy

3) Karl Marx State And Bureaucracy

C) Samuel Krislov And Donald Kingsley Representative Bureaucracy

**U-NIT IV: Social System Thought:** 

X) Mary Parker Follett — Constructive Conflict And Leadership

3) Elton Mayo Human Relations Movement

C) Chester Barnard Formal And Informal Organizations And Functions Of Executive

t NI I V: Writers On Administration:

X) Robert Dahl Problems Of Science Of Administration ight Waldo

— The Administrative State And Future Of Public Administration C)

Robert T. Golembiewski — Public Administration As Developing Discipline

(1972), Administrative Theory And Public Administration, Huthinson, London 32.nard, Chester(1969), The Functions Of Executive, Cambridge, Harvard University Press knald Menzel And Harvey White (Eds) (2011). The State ()fPublic Administration: Issues, Challenges And Opportunitf. New York: M. E. Sharpe.

# Devi Ahilya University, Indore School of social science Syllabus MBA Public Administration and Policy

: rank Marini, (1971). Towards A New Public Administration: The Minnowbrook Perspective, Chandler Publications, University Of Columbia. ecorge I I. Fredrickson (Et Al).(20()3). The Public Administration Theory Primer, Westview

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Syllabus MBA Public Administration and Policy
PAPER-2-MBAPA-202-PUBLIC PERSONNEL AD MINISTRATION

NIT I Meaning, Nature, Scope, Evolution And Significance Of Public Personnel Imministration.

t NIT-2 Classification Of Civil Services — Rank And Position Classification Merits

Demerits, Recruitment And Training.

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CNIT 3 Promotion, Pay And Service Conditions, Retirement Benefits

UNIT 4 I)iscipline And Punishment Code Of Conduct, Morale, Administrative Ethics.

t NIT 5 Employer — Employee Relations Employees Associations And Unions, Problem Of Political Affiliation. Right To Strike

Able to access Internet

Learn about various latest technologies.

<u>Unit I - Anatomy of computer, operating system concepts, hardware, software concepts & terminology, networking--- definition, types, applications, Introduction to GUI.</u>

<u>Unit II - Introduction to MS-Office— MS Word: creating documents, formatting features, standard toolbar, text formatting, header &footer, mail-merge, macro, insertion of files & pictures.</u>

<u>Unit III - MS-Excel</u>: Construction of worksheet and inserting data according to its characteristics, creation of charts and graphs. Use of statistical tools including measures of central tendency, coefficient of correlation and regression.

<u>Unit IV</u> - MS- Power point – Create power point presentation with the help of different presentation styles, editing slides, various views of PowerPoint presentation, insertion of chart and pictures, animation and transition effects, creation of photo album.

<u>Unit V- Internet basics& Applications—Internet & its uses, Intranet & Extranet, web pages, websites, web servers, web browser, internet domains, URL's, IP address, search engines.</u>

<u>Unit VI - Introduction to IT and its development – Virtual reality, GPS, GIS, Mobile technology – 1G, 2G, 3G, 4G. Wi-Fi, Bluetooth.</u>

Recommended Books;:

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# Syllabus MBA Public Administration and Policy

(LG. Stahl, Public Personnel Administration, Oxford University Press, New Delhi, 1971.

1-.1). White,1.Pradeep K.Sinha. Priti Sinha Computer Fundamentals, Fourth Edition, BPB Publications.

2.Rajaraman, V, Fundamentals of Computers, Prentice Hall of India, New Delhi.

3. Techniques and Applications, Prentice Hall, Englewood Cliffs, NJ.

4.Wood, M.B., Introduction To The Study Of Public Administration, Eurasia Publishing I louse. Computer Security, Broadman Associates, Delhi, 1982.

5.Sushila Madan, Information technology by, Taxmann allied services (P) Ltd.

6.Ramesh Behl: Information technology for management by, Tata McGraw Hill education Pvt.

Ltd. 3. S. R. Sadasivan, Productivity And Efficiency In Administration, Phoenix Publishing
House, Delhi, 2002.

C. David, Politics In Indian Administration From ICS To IAS, Oxford University Press, 1996.

Soloshir Singh And D.P. Singh Ed, Indian Administration. Alekh Publishers, Jaipur, 1990.

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D. DINZ

X ishnu Bhagavan A<sup>r</sup>nd Awasti Maheshwari PAPER 3 MBAPA 203

PUBLIC ADMINISTRATION IN INDIA

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#### Devi Ahilya University, Indore Formatted: Font: Calibri School of social science Formatted: Font: Calibri **Syllabus MBA Public Administration and Policy** Formatted: Centered, Indent: Left: 0.63 cm, First line: 0 cm, Right: 0 t NIT cm, Space After: 0.75 pt, Line spacing: Multiple 1.08 li **UNIT**, I: Historical Background Formatted: Font: Calibri, 14 pt, A) X) Evolution Of Indian Administration 3) Socio - Economic, Political And Cultural Context Of Indian Administration Formatted: Indent: Left: 0.63 cm, B) C) Indian Administration: Continuity And Change Right: 0 cm, Space After: 0.7 pt Formatted: Font: Bold **UNIT II:** Constitutional Framework Of Government Formatted: Indent: Hanging: 0.55 A) X) Constitutional Context Of Indian Administration: Parliament, Executive, cm, Right: 0.96 cm, Line spacing: Judiciary — Structures, Functions And Work Processes single, Numbered + Level: 1 + B) 3) President, Prime Minister And Council Of Ministers - Cabinet And Cabinet Numbering Style: A, B, C, ... + Start Committees C) Constitutional And Other Agencies at: 1 + Alignment: Left + Aligned at: 1.16 cm + Indent at: 1.16 cm t NIT I II **UNIT III:** System Of Government Formatted: Font: 12 pt A) X) Federal And Unitary Features Of The Constitution **Formatted** B) 3) Centre-State Relations And Trends In Centre — State Relations C) **Formatted** C) Inter State Relations- Emerging Issues And Resolution Mechanism Formatted: Font: Bold t MT **Formatted UNIT** IV: State Government **Formatted** A) X) Governor, Chief Minister And Council Of Ministers Ceretariat **Formatted** B) Secretariat And Directorates C) Changing Nature Of District Administration And The Role Of District Collector t NIT **Formatted UNIT. V:** Constitutional, Statutory And Non-Statutory Authorities Formatted: Font: Bold A) X) Election Commission, Finance Commission And Union Public Service Commission; **Formatted** National **Formatted** Commission For Schedule Caste & National Commission For Schedule Tribes **Formatted** B) Planning Commission, B) National Development Council, National Informatics Center Formatted: Font: Bold National Human Rights Commission, National Commission For Women, And National **Formatted** C) Commission For Minorities **Formatted** Formatted: Font: Bold **Formatted Learning Outcomes:** After completion of this paper students will be able to: **Formatted** Formatted: Font: 12 pt To understand the historical evolution and socio-economic, political, cultural and **Formatted** global context of Indian Administration; Formatted: Font: 12 pt To identify the transformative role of Indian Administration; To make out the multi-dimensionality of problems and processes of Indian Administration;

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To understand the form and substance of Indian Administration;

## **Syllabus MBA Public Administration and Policy**

# Planning Control Recommended Books;

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Avasthi And Avasthi (2002), Vndian Indian Administration, Laxmi Narain Aggarwal, Agra.

Basu, D.D. (2000), Introduction To The Constitution Of India, Wadhwa And Company, Recomplete Books;

Avast Fadia And Hadia Fadia, Indian Administration (2012). Sahitya Bhavan Publications, Basu, Agra(2000).

Granville Austin (19991999), The Indian Constitution — Corner Stone Of A Nation, OUT OUT New Delhi.

V. eheswart Maheswari, S.R. (2001), Indian Administration. Orient Blackswan, Hvderabad Hyderabad Maheswari, S.R. (2004) The Public Service Of India: Current Good Practices And Nexx-New Developments In India, Common Wealth Secretariat.

Ramesh K. Arora And Rajni Goyal (2002), Indian Public Administration, Vishwa Parkashan, New Delhi.

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PAPER 4 MBAPA 204 PUBLIC

# Devi Ahilya University, Indore School of social science **Syllabus MBA Public Administration and Policy** ECONOMIC POLICY-CONCEPTS AND MODELSPOLICY ANALYSIS t;xrr 1: Models Of Public Unit-I Economic development and Economic Planning Planning Machinery in India Planning Machinery in state level Economics Policy 4 Public Enterprises in India: Evolution and Types New Trends in Economic Field **Unit-II** Theoretical Perspectives A) Policy Cycle Framework B) Policy Process Network C) Political Feasibility UNIT- III: **Actors in Policy Analysis** a) Government Institutions b) International Donor Agencies c) Multinational and Transnational Agencies d) Media and Civil Society **UNIT- IV: Techniques** Cost Benefit Analysis A) Vilfredo Pareto: Optimality And Improvement <u>a)</u> b) Management by Objectives (MBO) c) Operations Research d) Programme Evaluation and Review Technique (PERT) & Critical path Method (CPM) B) UNIT- V: Constraints on John Rawls: A Theory Of Justice C) Almond Gabriel: Interest Aggregation And Articulation U-17-11: Models Of Public Policy — 11 \ \) \ \ \lambda \ \ \lambda \ \lamb B)-Yehe, 'kel I)ror: Mega Policy And Meta Policy C) Charles Lindblom: Incrementalism a) - III: Models Of Economic Constraints on Public Policy - 111

**Learning Outcomes:** After completion of this paper students will be able to

d) Social and Cultural Factors: Constraining and Enabling Policy Reversals

Freedom U NIT IV: Concepts Of Public Constraints on Policy:

b) Political Feasibility: Interests and Power

A) William Niskanon: Budget Maximizing Model

clearly and with purpose on issues of management, administration and public policy;

Elinor Ostrom: Institutional Rational Choice C) Amartya Sen: Development As

- analyze administrative and policy problems and formulate policy options;
- Demonstrate critical thinking, including the ability to form an argument, detect fallacies, and martial evidence, about key issues of public policy and administration.

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# **Syllabus MBA Public Administration and Policy**

Recommended Books:-X) Institutionalism

B)-Process: Policy As A Political Activity

C) Public Choice

1 I)) Strategic Planning UNIT

V: Theories

\) Game Theory

B) Group Theory

C) Elita Theory

1)) qvstems Theory

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Recommended Books;

Anderson J—<u>A.E..</u> (2006) Public Policy-Making: An Introduction, Boston, loughton Houghton

Ashford, Doug (Ed.), (19921992), History And Context In Comparative Public Policy, Ithaca, NY:

University Of Pittsburgh Press.

Bardach, Eugene (1-9771977), The Implementation Implementation Game: What Happens After A Bill Becomes A Law, Cambridge, MA: MIT

Barker, Anthony, And B. Guy Peters (Eds.), (19931993), The Politics Of Expert Advice: Creating, Using, And Manipulating Scientific Knowledge For Public Policy, Ithica, NY: University Of Pittsburgh Press.

Barzelay, Michael (1992), Breaking Through Bureaucracy: A New Vision For Managing In Government, UCP, Berkeley, (ZA

Bergerson, Peter J. (Ed.), (19911991), Teaching Public Policy: Theory, Research And Practice, Ostport.

Westport, RI: Greenwood Press

Birkland 'I homas A. , (2005), An Introduction "IQ) The Policy Process: Theories, Concepts, And Models Public Policy Making. Armonk; M.I\*I. Sharpe

1)ror.Y, (1989), Public Policy Making Re Examined, 2nd Ed., San Francisco. Chandler.

l)ve Thomas Dye Thomas (2008), Understanding Public Policy, Singapore, Pearson Education fischer, I Tank, (1 995), Evaluating Public Policy Chicago: Nelson Hall.

HillGerston Larry N.,(2004), Public Policy Making: Process And Principles, Armonk, M.E.Sharpe

Hill Michael, (2005), The Public Policy Process, Harlow, UK; Pearson Education 5, 5th

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Howlett, Michael, And M. Ramesh, (1995), Studying Public Policy: Policy Cycles And Policy Subsystems, OUP, Toronto.

Jay M. Shafritz (Ed) (1998), International

Encyclopedia Of Public Policy And ero GOVERNANCE PAPER 5 MBAPA 205-INTRODUCTION

t; .Nl"l' I: Introduction

A) Definitions, Issues And Controversies

**B) Reinventing Government** 

C) Reforming Institutions: The State, Market And Public Domain

UNIT-II: State And Governance

A) Origin And Types Of State

**Democratic State And Democratic** 

B)-Administration

C)-Neo Liberalism And Rolling Back State

1)) Governance As Government

Ill: Citizen And Governance

X) Rule Of Law And Iluman Rights

B) Accountability C)

**Participation** 

D) Representation

**UNIT IV: Techniques Of Governance** 

\) Openness And Transparency

3) Citi/en Charter

C) Social Audit

C.NIT V: Emerging Trends

X) Public And Private Governance: An Overview

3) Market, Civil Society C) Information And Communication

**Technology** 

#### Recommended Books;

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Bell. S., And I lindmoor, A. (2009) Rethinking Governance: The Centrality Of The State In Modern Society, Cambridge; Cambridge, University

Bell: Stephen And Andrew Hindmoor. Rethinking Governance: The Centrality Of The State In Modern Society. CambridgeWUP.

tr, Mark (2009), Key Concepts In Governance, Sage, London.

3ex iv Mark. Ed. (2010) The6age Handbook Of Governance. Thousand Oaks, CA: Sage

Dy. Mications.
Boyaird, Tony And Elke Löffier, Eds. (2009) Public Management And Governance Second: dition. London: Routledge.

: arapmand. Ali And Jack Pinkowski, Eds. (2006) Handbook Of Globalization, Governance, And Liblic Administration. London: CRC/Taylor & Francis.

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žlajer, Maaflen, And Hendrik Wagenaar (2003) "Introduction." In Deliberative Policy Analysis:

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## Syllabus MBA Public Administration and Policy

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xooiman. .lan Ed. (1993) Modern Governance: New Government Society Interactions.

London:

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#### PAPER-6 - M BAPA-206- RESEARCH METHODOLOGY

t NIT I Introduction

X) Meaning, Objectives. Scope And Importance Of Social Science Research 3) I ypes Of

Research

C) Ohjectivity In Social Science Research

I)) I rends On Research In Public Policy And Governance

**ENIT-11: Methods Of Research** 

X) Scientific Method

3) Case Study Method

C) Survey Method

a)) Content Analysis

INIT 111: Research Design

X ) Identification Of Research Problem

3) HS pothesis And Procedure Of Hypothesis Testing And Estimation

C) Preparation Of Research Design

-IV: Methods Of Data Collection

x) Methods Of Data Collection Primary Sources

3) Observation; Questionnaire And Interview

Secondary Sources Of Data Collection—Use Of Library And Internet

NIT V: Sampling And Report Writing

X) Sampling, Sampling Techniques And Scales Of Measurement

Analysis Of Data And Use Of Computers In Social Science Research

**EXECUTE:** Citing And Ethics Of Research In Public Administration

Research Report Writing

#### Recommended Books:-

È ent-Edward E., Jr. Ronal E. Anderson 1990), Computer Applications In The Social

Sciences.

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Alan Social Researc) | Methods. Delhi: ()xfòrd University Press

\*Elton.l)awn (Eds.) (2000)ResearelÝTraining For Social Scientists, Sage

Publications, New

la Deepak And Neena Sondhi (201-1). Research Methodology Concepts And Cases. Vikas <sup>h</sup>, 'ishing.

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New Delhi.

# Devi Ahilya University, Indore Forn atted: Font: Calibri School of social science Forn atted: Font: Calibri **Syllabus MBA Public Administration and Policy** Forn atted: Centered, Indent: Left: 0.63 cm, First line: 0 cm, Right: 0 son G. David( 1999), IT And Computer Applications In Public Administration, Idea cm, Space After: 0.75 pt, Line Group spacing: Multiple 1.08 li Forn atted: Font: Calibri, 14 pt, e Ser Eller (2013), Public Administration Research Methods Tools For Evaluation Bold And eence Based Practices, Routledge, NY. ode William J. And Paul K. Hatt (2006), Methods In Social Research, Megraw-[ill Book Formatted: Font: 12 pt n. z: pany. USA. S.P (2011), Statistical Methods, Sultan Chand And Sons, New Delhi. :r.ari. C.R. And Gaurav Garg (2014), Research Methodology Methods And Techniques, New New Delhi. **SEMESTER 3** PAPER I MBAPA 301 ADMINISTRATIVE THINKERS II **Unit I: Behaviouralism:** Formatted: Font: Bold \ ) Herbert Simon: Behaviouralism And Decision-Making P,) Geoffrev Vickers: Appreciative System B) Varren Bennis: Changing Organizations Unit II: Organizational Humanism I. A) Abraham Maslow: Needs I lierarchy B) Victor Vroom: Expectancy Theory Of Motivation C) Douglas Mcgregor: Theory X And Theory Y Unit III: Organizational Humanism II: . X) Frederick Herzberg: Hygiene And Motivation Factors B) Chris Argyris: Integrating The Individual And The Organization C) Rensis Likert: Systems Management Unit IV: **Market Theories:** X) Vincent Ostrom: Public Choice B) Peter Drucker: Knowledge Based Organization C) Iellinor ()strom: Governing The Commons t nit V: Emerging Trends: X) Critical Social **Theory** P,) New Public Service C) Post Modernism And Post Structuralism

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Recommended Books;

1)) Administrative Theory: A Critical Review

irgvris, Chris (1957), Peersonality And 9rganization, Harper, New York

Donald Menzel Et. Al (Eds) (2011). The State Of Public Administration: Issues, Challenges And Opportunity. M. E. Sharpe.

Drucker, Peter (2012), Management Challenges For The 21 st Century. Harper Business.

Fox, Richard C (2005), Critic'al Social Theory In Public Administration, PHI, New Delhi George Frederickson (2008), The Public Administration Primer, Westview PressFormatted: Indent: Left: 0.63 cm, Right: 0.01 cm

School of social science

# **Syllabus MBA Public Administration and Policy**

lerbert A. Simon (1965), Administrative Behavior: A Study Of Decision Making Process In Ndministrative Organizations, Free Press, New York.

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V. Denhardt And Robert B. Denhard (2007). The New Public Service, Serving, Not steering. M.E.Sharpe. New York

Rensis (1 976), New Patterns Of Management, Mcgraw I lill, New York athans, Fred, (2005) Organizational Behaviour, Mcgraw I lill, New York

Maslow, Abraham (1954), Motivation And Personality, Harper & Row, NY

Megregor, Douglas (1960), The Human Side Of Enterprise, Megraw-Hill, New York

Miller, 11 And Fox.CJ (2007), Post Modern Public Administration, ME Sharp, New York

PAPER 2 MBAPA 302-DEVELOPMENT ADMINISTRATION

<u>U.NIT-I-IUNIT-1--1</u>. Development Administration: Meaning, Concept., Nature, Scope And and

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## Syllabus MBA Public Administration and Policy

Significance;

\_Development Administration And Traditional Administration; Characteristics Of Administration In Developed And Developing Countries; Issues And Constraints-Population Explosion, Caste, Corruption, Regionalism, Work Culture, Poverty, Environmental Protection And Sustainable

Development.

UNIT 2 2. Development Planning: Features, Plan Formulation. Implementation And

aluation-UNIT -2 Sustainable Development- concept, Basic Principals, SDG AGENDA 2030, SDG implementation in India, NITI Aayog

<u>UNIT-3-</u> Bureaucracy <u>Andand</u> Development Administration: Role <u>Ofof</u> Bureaucracy In Plan

**Hormulation** Formulation, And Its Implementation.

tUNIT 3 4. Interactions Among Bureaucrats, Politicians. Technocrats. Social Scientists, Educationists And Journalists; People's Participation In Development. 5. Role Of Various \cencies In Development: Voluntary Agencies, Co-Operative

Institutions.

UNIT-4-- 6. International Aid And Technical Assistance Programmes: World bank, WHO, IMF, IBRD, WTO, 7. OECD, ADB

Right To Development; Right To Education; Right To I lealth; Right To Food; Millennium Development Goals

**Learning Outcomes:** After completion of this paper students will be able to:

• understand the historical evolution and socio-economic, political, cultural and global context of Administration;

• identify the role of development Administration;

#### Recommended Books;-

1:1. George F. Grant-, Development Administration: Concepts-, Goals And Methods, The Iniversit University Of Wisconsin Press, Wisconsin, 1979. 2. Lucian W. Pye, Aspects Of Political

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## **Syllabus MBA Public Administration and Policy**

lopment. Development, Amerind Pub Co. Ltd., New Delhi-, 1966. 3. Faisal S. A. Al-Salem-,

The

Ecological Dimension Of Development Administration, Associated Publishing House, New

Delhi, 1977. 4.

Sakhamov Sukhamov Chakravarty, Development Planning: The Indian Experience,

Oxford University

Press, New Delhi, 198715 1987. 5. R. K. Sapru, bevelopment Development Administration,

Sterling Publishers Pvt.

td. Ltd. New Delhi, 1994. 6. S.P. Verma and And S.K.Sharma (Ed.), Development

Administration, New

)elhi. III) A. Delhi, IIPA, 7. C.N.

Administration, Politics And

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-ani Pani Publishing House,

1972. 8.

S.K.Sharma (Ed.), Dynamics Of Development (Two

\_Volumes), Concept Publishing House,

New Delhi, 1998. 9. Irwing, Swndlow (Ed.),

I)evelopment Administration: Concepts And

Problems, Syracause: NY Syracuse University Press-, 1963. 10. Preeta Joshi, Vikash

Prashashan, RBSA, Jaipur, 1991. H-11. Gabriel Almond And

G.B. Well, Comparative Politics: A Developmental Approach, Oxford & IBH Pub. Co. New

-yelhi Delhi, 1976

PAPER 3 MBAPA 303:

LAW, ETHICS & GOVERNA \*\* CEGOVERNANCE

tUNIT-

**UNIT** \_I: Legal Foundations

A) X) Fundamentals Of Administrative Law

- B) 3) Relationship Between Law And Administration
- C) C) Governance As Execution Of Law Values And Context Of Legal And Administrative Process
- <u>D) I))</u> Constitution, Rule Of Law And Administrative Law French, British And German Contexts

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Development In India,

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# **Syllabus MBA Public Administration and Policy**

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Delhi knthamBentham Jeremy(-1948). Introduction To Principles Of Morals And Legislation, New York 1948 Boalding

Boulding Kenneth E (19681968), Beyond Economics-- Essays In Society, Religion And Ethics, Ann Arbor

Cane-, Peter (20112011), Administrative Law, Oxford University Press, New York.

Chapman Richard (Ed-)(2()00)(2000), Ethics In Public Service For The New

Millennium, Aldershot, \*\*sheateAshgate\*

Chkrabarty S K (<del>1 998</del>1998), Values And Ethics For Organization-Theory And Practice — New PAPER 4 MBAPA 304 PUBLIC POLICY ANALYSIS OUP, New Delhi U-NTT I:

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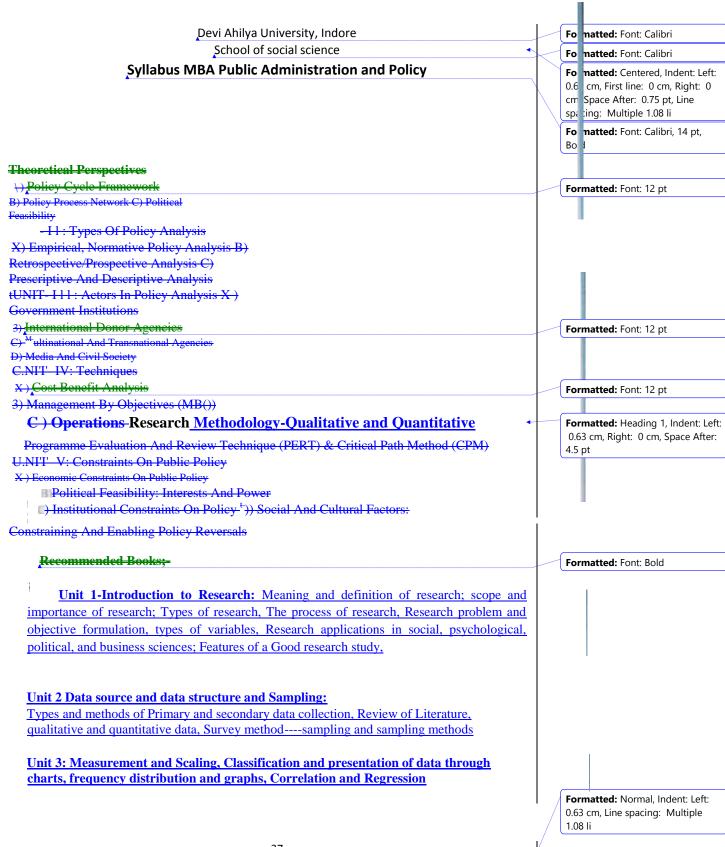
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#### **Syllabus MBA Public Administration and Policy**

Unit 4: Hypothesis and hypothesis testing for large and small sample, t-test, ztest, Chisquare test

Unit 5: Report writing, Synopsis Writing and ethics in research

Note: Students can refer more models for extra learning

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**Recommended Books:-**

Brent Edward E., Jr. Ronal E.

Xnder.son J.E., (2006) Public Policy Making: An Introduction, Boston, Houghton

Xshford, Doug (Ed.), (1992), History And Context In Comparative Public Policy, Ithaca, NY: niversity Of Pittsburgh Press.

3ardach, Eugene (1977), The Implementation Game: What I lappens After A Bill Becomes A Cambridge, MA: MIT

Barker, Anthony, And B. Guy Peters (Eds.), (1993), The Politics Of Expert Advice: Creating, s:ng. And Manipulating Scienýlfic Knowledge For Public Policy. Ithica. NY:

University Of Insburgh Preqs.

k. gerson, Peter J. (Ed.). (199 V, Teaching Public Policy: Theory, Research And Practice. cstport. RI: Greenwood Press

'I homas (2008), Understanding Public Policy, Singapore, Pearson Education

erston Larry N., (2004), Public Policy Making: Process And Principles. Armonk,

M.E.Sharpe: Il Michael, (2005), The Public Policy Process, Harlow, UK: Pearson Education. 5th Edition.

•oxs lett. Michael, And M. Ramesh, (1995), 4tudsing Public Policy: Policy Cycles And Policy S 5sxstems. ()UI) Toronto.

M.Anderson (1990), Computer Applications In The Social Sciences, Mcgraw-Hill.

Bryman, Alan (2004), Social Research

(1998), International Encyclopedia Of

Administration, estview Press

PAPER 5 MBAPA 305 CIVIL

**INDIA** 

Shafritz (Ed)

Public Policy And

SERVICES IN

UNIT I: Civil Services: Concept And Evolution

A) Concept, Significance And Evolution Of Civil Services

B) Classification Of Civil Services (All India Services, Central Services. State Services And

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C) Union Public Service Commission And Other Service Commissions

Il: Bureaucracy

Concept Of Bureaucracy Historical Evolution

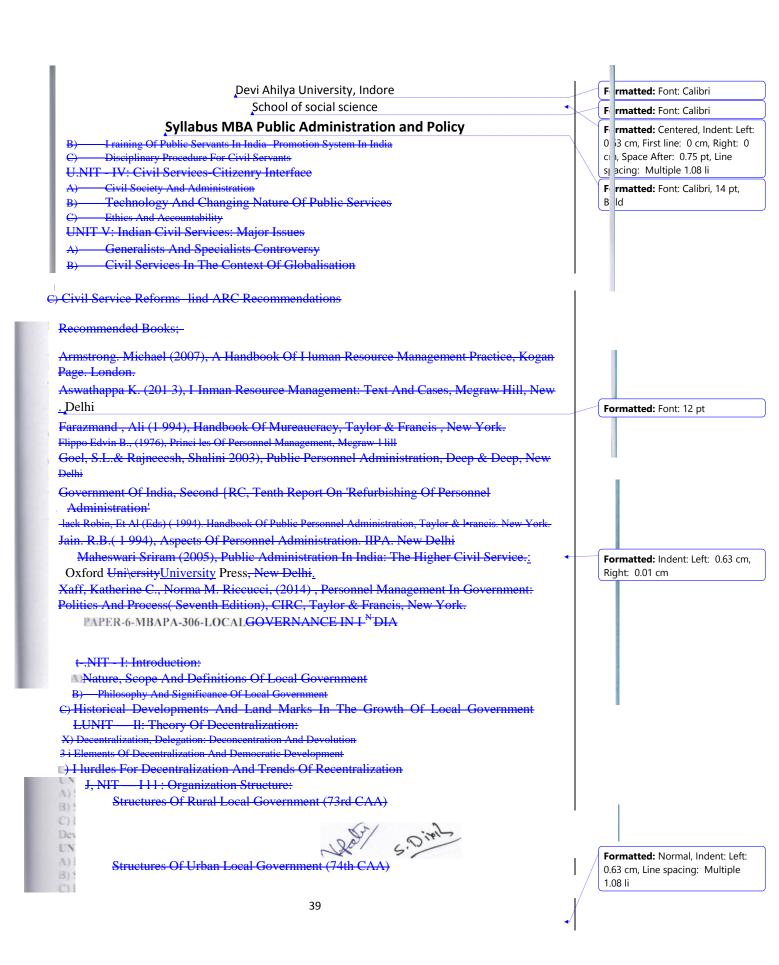
Civil Service: Neutrality And Commitment

Relationship Between Politicians And Civil Servants

' Ill: Public Personnel Administration

A) Recruitment: Methods And Significance

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# **Syllabus MBA Public Administration and Policy**

C) Local Governments Community Development, Economic Development And Environmental elopment t NIT IV: Accountability And Control

**Executive Control, Legislative Control And Financial Control** 

State And Local Government Relations

) Human Resource Management At Local Level

1)' Policy Analysis At Local Level

■-NIT V: Issue Areas

Functional And Financial Imbalance i,

Official And Non Official Relationship

C) Reforms Process: Retrospect And Prospect T f A)cal

Governments In The Context Of Globalization

Recommended Books;

S. Altekar (1958), Stúte And Government In Ancient India, Motilal Banarsi Dass, Delhi.

X Adul Aziz (Ed.): (1 996), Decentralised Governance In Asian Countries,

Burton, Dawn (Eds.) (2000) Research Training For Social Scientists, Sage Publications, New

IM).S. Bhadouria Chawla Deepak And V.P. Oubey (1989)., Panchayati Raj Neena Sondhi (2011), Research Methodology- Concepts And Rural Publishers Cases, Vikas Publishing, New Delhi.

B.S. Khanna, (1992), Rural evelopment In South Asia Deep And Deep, New Delhi. 3.S. Khanna

Garson G. David (1999), Rural ocal Government In India And South Asia, Deep And Deep ¿.51ication, New Delhi.

Burns, Et. Al. (1994), The Politics Of Decentralisation: Revitalising Local Democracy Macmillan, London.

George Mathew (1994), Panchayati Raj In India: From Legislation To Movement, ISS, New -Delhi.

n L.C. Et.Al (1986), Grass Without Roots: Rural Development Under Government Auspices, **Delhi** 

# SEMESTER 4

2 XPER 1 VIBAPA 401 COMPARATIVE PUBLIC ADMI NISTRATION

t NIT I: Introduction:

Nature, Scope, Characteristics And Importance Of Comparative IT And Computer

Applications In Public Administration iAolution Of Comparative, Idea Group Inc.

Gerber Eller (2013), Public Administration Research Methods- Tools For Evaluation And Evidence Based Practices, Routledge, NY.

Goode William J. And Paul K. Hatt (2006), Methods In Social Research, Mcgraw Q

**International Comparative Public Administration** 

**■ Critique Of Comparative Public Administration** 

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t NIT II: Approaches Bureaucratic Approach

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3 ; General Systems Approach Decision Making Approach

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r II 1: CPAHill Book Company, USA.

Gupta S.P. (2011), Statistical Methods, Sultan Chand And Sons, New Delhi. Kothari, C.R. And Gaurav Garg (2014), Research Methodology- Methods And

Techniques, New Age, New Delhi.

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Contributions Of F. W. Riggs Structural

Functional Approach 1 heory Of Prismatic

Society

Development Models

**NIT IV: Comparative Administrative Systems** 

**■ Classical Administrative System France Thinkers** 

Unit I: Behaviouralism:

A) Herbert Simon: Behaviouralism And Decision-Making

B) Geoffrey Vickers: Appreciative System

B) Warren Bennis: Changing Organizations Unit

II: Organizational Humanism – I:

A) Abraham Maslow: Needs Hierarchy

B) Victor Vroom: Expectancy Theory Of Motivation C) Douglas

Mcgregor: Theory X And Theory Y Unit III: Organizational

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**Humanism – II:** 

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# **Syllabus MBA Public Administration and Policy**

A) Frederick Herzberg: Hygiene And Motivation Factors

B) Chris Argyris: Integrating The Individual And The Organization C) Rensis Likert: Systems Management Unit IV: Market Theories:

A) Vincent Ostrom: Public Choice

B) Peter Drucker: Knowledge Based Organization C) Elinor Ostrom: Governing The Commons Unit V: Emerging Trends:

A) Critical Social Theory

B) New Public Service

C) Post Modernism And Post Structuralism3: Developing

D) Administrative System India Theory: A Critical Review

#### **Learning Outcomes:** After completion of this paper students will be able to:

Ability to summarize and explain difficult ideas and concepts. Ability in writing that reflects careful attention to language, logic, and subtleties of reasoning. Ability to write philosophical essays that have coherent theses and reasonable supporting arguments. Ability to understand reality from different perspectives and thus to understand that different people will define issues in different ways.

#### **Recommended Books:-**

Argyris, Chris (1957), Personality And Organization, Harper, New York

Donald Menzel Et.Al (Eds) (2011). The State Of Public Administration: Issues, Challenges

And Opportunity. M. E. Sharpe. Descloped

Drucker, Peter (2012), Management Challenges For The 21st Century, Harper Business. Fox,

Richard C (2005), Critical Social Theory In Public Administration, PHI, New Delhi George

Frederickson (2008), The Public Administration Primer, Westview Press.

Herbert A. Simon (1965), Administrative Systems USA And UK

1)) Modern-Behavior: A Study Of Decision-Making Process In Administrative Systems Japan

And Korea Organizations, Free Press, New York.

Janet V. Denhardt And Robert B. Denhard (2007), The New Public Service, Serving, Not

Steering, M.E.Sharpe, New York

Likert, Rensis (1976), New Patterns Of Management, Mcgraw-Hill, New York

Luthans, Fred, (2005) Organizational Behaviour, Mcgraw-Hill, New York

Maslow, Abraham (1954), Motivation And Personality, Harper & Row, NY

Mcgregor, Douglas (1960), The Human Side Of Enterprise, Mcgraw-Hill, New

York NIT V: Development Administration

Nature, Scope And Elements Of Development Administration

3) Goals And Challenges Of Development Administration

C; Models Of Development Adminidration: Sustainable Development, I luman Development

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Recommended Books;

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Miller, H And Development Public Administration,

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#### Recommended

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Ali Farazmand,

Marcel Dekker, Syllabus MBA Public Administration and Policy

sman Fox. CJ (2007), Post Modern, Milton J. (1970). CAG And The Study Of Public Administration. In F. W. Riggs (Ed.), i he Frontiers Of Development Administration (Pp.41.7 1) Property Sharp, New York Durham, North Carolina: Duke leady, F (1996). Public Administration: A Comparative Perspective (5th Ed.). New York:

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Public Adminis

### State and Social Welfare Administration with special reference to MP

**UNIT** 1- Planning administration at the state level in Madhya Pradesh, plan formulation implementation, monitoring and coordination.

UNIT 2 - Secretariat-Directorate relationship; state secretariat Organization and its working; Departments and function Cabinet secretariat; Role of chief secretary

UNIT-3-, J. (1968). Comparative Public Administration: Comments On Current Characteristics. ublic Administration Review, 28(3), 242 249.

PAPER-2-MBAPA-402-SOCIAL WELFARE ADMINISTRATION

UNIT I Concept Of Social Welfare And Social Justice — Evolution And Scope Of Social X\elfare Welfare Administration, Role Of Governmental Agencies.

U.NIT 2\_Women And Child Welfare Administration — Concept, Laws, Policies, Programmes indAnd Administrative Machinery.

UNIT 3 Welfare Administration For Scheduled Caste's And Scheduled Tribe's Problems Of Categorization, Laws. Policies And Programmes And Administrative Machinery.

**I NIT 4 Welfare Administration For Backward Classes And Minorities** 

tMT5

**UNIT-4-**Welfare Administration — Concepts, Laws, Policies, Programmes, Administrative Machinery With Special Reference To Physically Challenged And Aged.

**Learning Outcomes:** After completion of this paper students will be able to:

- Resolve Administration Health Organization subjects and Social Welfare. 

  Analyse and use procedures for the promotion of Social Welfare.
- Prepare, comment and present data that they have designed and collected.
- Approach with professionalism rules and values that govern the Social Welfare.

#### Recommended Books;-

S.L. Goel And R.H. Jain, Social Welfare Administration, Vol. I, Theory And Practice, Deep And Deep. Kew Deep, New Delhi, 1998. 2.

S.L. Goel And R.HH. Jain, Social Welfare Administration, Vol. 2,

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Working, Deep And Deep, New Delhi, 1968. 3. The Central Social Welfare

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#### Syllabus MBA Public Administration and Policy

Experiment In Welfare Administration, IIPA, New Delhi-, 1961. 4. Reid E.W., <u>Social Welfare</u>

Welfare Administration, Columbia University Press, New York, N.D. 5. Government Of : <u>....a. India</u>, Study Of Working Of Voluntary Agencies In Social Welfare Welfare, Planning Commission, New Delhi, 1978



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## PAPER 3 MBAPA 403 GLOBALIZATION And PUBLIC POLICY

#### **UNIT I: Introduction**

- A) Neo liberalism And Public Policy New World Order
- B)-Reforming Institutions: The State, Market And Public Domain
- C) Globalization Of Economic Activity
- UNIT II: Globalization And Public Policy: An Analytical Framework
- A) Interdependence: Challenges To External Sovereignty
- B) Globalization: Challenges To Internal Sovereignty
- C)-Global Public Policy
- **UNIT-III: Pioneers In Global Public Policy**
- <sup>A</sup>) Global Financial Markets
- B) Global Crime And Public Policy
- C) I rade In A Globalizing Industry
- U N IT-IV: The New Bureaucracy
- A) Quality Assurance New Occupation
- B) Organizations And Accountability

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# **Syllabus MBA Public Administration and Policy**

C) Corporate Lobby Groups In The Policy Process

#### **UNIT V: Emerging Trends**

- A) Learning Organizations
- B) Network Organizations
- C) Business Process Reengineering

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#### PERSONNEL ADMINISTRATION

<u>UNIT1: Personnel administration Meaning, nature, scope of public personnel administration, meaning of HRM, difference between HRM & Personnel Management, importance of human resource development.</u>

Unit: 2 Man power planning Definition, need, objectives, Methods of man power planning, Process, Manpower plan components, limitations of Man power planning, classification of civil services (rank and position based). Employer-employee relations, problems and right to strike of union.

Unit 3 Recruitment, Selection Meaning, objectives & factors affecting Recruitment, Theories regarding Recruitment, Methods of recruitment steps on recruitment process, Nature and importance, difference between recruitment and selection & steps in selection process, Placement, Induction, promotion and transfer.

<u>Unit 4: Training and Development</u> Meaning, Nature and importance of training and development Training process, how training needs is identified, Methods of training, Effectiveness of training programme.

Performance Appraisal Meaning nature, importance & Purpose of Performance Appraisal, Methods of Performance Appraisal, Challenges and legal issues in Performance appraisal. Promotion, transfer and demotion. Job satisfaction, job Enrichment, Job empowerment.

Unit 5: Wages and salary Administration Objective of wages and salary administration, principles of wage and salary administration Different components of wage and salary administration, Theories of wages, Factors that influence wage and salary, retirement benefits. Employee Safety and Health Meaning and importance of employee health, occupational Hazards and diseases, Industrial accidents and industrial injury, Safety programme/ Measures and Statutory provision for industrial health.

<u>Unit 6: Grievance Mechanism Grievance Handling Procedure, Objective, and benefits.</u>
Moral and administrative ethics

# School of social science **Syllabus MBA Public Administration and Policy**

**Learning Outcomes:** After completion of this paper students will be able to-

Contribute to the development, implementation, and evaluation of employee recruitment, selection, and retention plans and processes.

☐ Facilitate and support effective employee and labour relations in both non-union and union environments.

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Recommended Books;-

Nnderson J.E., (2006)O.G. Stahl, Public Policy Making: An Introduction. Boston Houghton Schförd, Doug (Ed.), (1992), History And Context In Comparative Public Policy, Ithaca, NY: Of Pittsburgh Ashford, I Press.

Bardach, Fugene (1977), The Implementation Game: What I lappens After A Bill Becomes A Law, Cambridge,

Barker, Anthony, And B. Guy Peters (Eds.), (1 993), The Politics Of Expert Advice:

Creating, 1 sing, And Manipulating Scientific Kndwledge For Public Policy, Ithica,

NY:Personnel Administration, Oxford University Of

Barzelay, Michael (1992), Bretking Through Bureaucracy: APress, New Vision For Government, UCP, Berkeley, CADelhi, 1971.

Bergerson. Peter J. (Ed.), (199t), Teaching Public Policy: Theory, Research And Practice, Westport, RI: Greenwood Press

Mo2c Birk land Thomas A., (2005), AnL.D. White, Introduction To The Policy Process:

Dye Theories, Concepts, Study Of Public Administration, Eurasia Publishing House, New Delhi, Fische1982.

John S. Sadasivan, Productivity And Efficiency In Administration, Phoenix Publishing House, New Delhi, 2002.

- 4. C. David, Politics In Indian Administration From ICS To IAS, Oxford University Press,
- 5. Hoshir Singh And D.P. Singh Ed, Indian Administration, Alekh Publishers, Jaipur, 1990.
- 6. Vishnu Bhagavan And Awasti Maheshwari

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#### **ELEMENTS OF FINANCIAL ADMINISTRATION**

<u>UNIT 1 – Introduction To Financial Systems, Financial Regulators, Financial Institutions, Financial Markets, Financial Products And Services, Securities Exchange Board Of India (SERI)</u>

<u>UNIT 2 – Public Finance: Evolution, Meaning And Scope, Public Revnue, Budget: Types And Their Definitions, Principles Of Performance Budgeting, Performance Budgeting In India, PPBS, Zero Base Budgeting, Deficit Financing, Parliamentary Financing Committees.</u>

<u>UNIT 3 – Evolution And Objective Of Fiscal Policy In India, Resource Mobilization Under The Plans, Non Tax Revenue, Non Developmental Expenditure, Impact Of Fiscal Policy, Equality And Social Justice, Monetary Policy – Role Of RBI In Monetary Policy.</u>

<u>UNIT 4 – Principles Of Tax Administration, GST, Problem Of Tax Evasion, Reforming Tax</u> Administrations, Religion And Indirect Taxation.

<u>UNIT 5 – Finances Of Local Government: Budget Account And Audit, Audit Reforms In India, Types Of Audit, Internal And External Audits, Standards Of Public Accounting, Roles Of Comptroller And Auditor General In India (CAG).</u>

**Learning Outcomes:** After completion of this paper students will be able to:

- knowledge of economics and accounting in addition to finance
- demonstrate the ability to organize, analyze and draw appropriate conclusions from financial information

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# **Syllabus MBA Public Administration and Policy**

- apply foundation knowledge and skills necessary to identify problems and generate feasible alternatives
- demonstrate the ability to apply financial information to recommend and justify solutions to financial problems

Recommended Books:-

G.S. Lall Public Finance And Financial Administration In India, Kapoor Publishers, New Delhi 1976

S.L. Goel Public Financial Administration, Deep And Deep Publication, New Delhi, 2002

M. J.K. Thavraj, Financial Administration Of India, Sultan Chand And Sons, Newdelhi, 1981

S. Panda, Financial Administration And Personnel Management In Public Enterprises, Mittal Publications New Delhi, 1989

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#### COMPARATIVE PUBLIC ADMINISTRATION

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<u>UNIT I: Introduction:</u> Nature, Scope, Characteristics And Importance Of Comparative Public Administration, Evolution Of Comparative Public Administration

#### **UNIT II: Contributions Of F. W. Riggs**

Structural-Functional Approach Models Of Public Policy Making, Armonk; M.Iž. Sharpe

A) Thomas (2008).

B) Theory of Prismatic Society

C) Revised Prismatic Theory

#### **UNIT III: Comparative Administrative Systems -I**

Classical Administrative System – France

<u>Developing Administrative System - India</u>

#### **UNIT IV: Comparative Administrative Systems -II**

Developed Administrative Systems – USA And UK

Modern Administrative Systems – Japan

# **Learning Outcomes:** After completion of this paper students will be able to:

- The students understand the basic principles of Politics including governing institutions and branches, political wings and organizations,
- Study political behavior and the operation of government at both the national and state levels.
- Understanding government and politics in a comparative perspective 

  Understand government and politics in a global context.

#### **Recommended Books;-**

Ali Farazmand, (2001) Handbook Of Comparative And Development Public Administration, Marcel Dekker, NY.

Esman, Milton J. (1970). CAG And The Study Of Public Administration. In F. W. Riggs (Ed.), The Frontiers Of Development Administration (Pp.41-71). Durham, North Carolina: Policy, Singapore. Pearson Education lischer, l'rank, (1995), Evaluating

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# **Syllabus MBA Public Administration and Policy**

**Duke University Press.** 

<u>Heady, F (1996).</u> Public Policy Chicago: Nelson Hall. Administration: A Comparative Perspective (5th Ed.). New York:

Marcel Dekker.

<u>Heaphey, J. (1968)</u>. Comparative Public Administration: Comments On Current <u>Characteristics</u>. John, Peter, (2012), Analysing Public Policy, 2nd Ed., Routlidge, Taylor And Francis Group,

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B)C) State, Government And Governance	•//	Formatted
UNIT-II: Social Justice	-/_	Formatted: Font: Bold
A) Social Justice & Inclusion: Concept And Philosophy	4	Formatted
B) Exclusion And Denial: A Critical Inquiry		Formatted: Font: 12 pt
C) Equity And Inclusion		
D) Affirmative Action And Inclusion: The Global Experience		Formatted
UNIT-III: Social Development		Formatted: Font: Bold
A) Policy For Inclusive Development: Growth With Equity		Formatted: Font: 12 pt
B) (hanging Changing Norms Of Social Equity And Participation		Formatted
C) Social Participation: Issues Of Gender, Weaker Sections And Environment U-N-IT		Formatted: Font: 12 pt
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A) Growing Role Of Civil Society Organizations  P) P) Demogratic Popula's Struggles: Case Studies (C)		Formatted: Font: Bold
B) P,) Democratic People's People's Struggles: Case Studies C) C) Ethical Concerns In Social Policy Making		Formatted
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## **Syllabus MBA Public Administration and Policy**

**Learning Outcomes:** After completion of this paper students will be able to:

- Describe the broad history, features and developments of social policy
- Explain the development and consequences of key national policy interventions
- Identify and evaluate the diverse ethical and ideological positions informing Australian social policy developments
- Explain how and why social policy interventions have adopted particular interpretations and traditions

#### Recommended Books:-

## Recommended Books;

Baldock John, Et Al, (20112011), Social Policy, Oxford University Press.

Bochel . Hugh, Hugh And Guy Daly (2014), Social Policy, Routledge.

Dev , Mahendra (2008). Inclusive Growth In India, Oxford Collected Essays. Kennedy

Kennedy , Patricia (2018) Key Themes 112 In Social Policy, Routledge.

Morales Daniel A. Gomez (-1999). TraJsnational), Transnational Social Policies,

IDRC/CRDICRDI

Miller , David (19761976), Social Justice, Clarendon Press , ()xford, Oxford

Xaila. Naila, Kabeer (2006), Social F;xelusion Exclusion And The Mdgs. The Challenge Of 'Durable Inequalities' In ! He The Asian Context, Institute Of Development Studies And Overseas Development Studies Institute.

\*ahSah, D.C. & Y. Sisodia (2004), Tribal Issues In India, SauianvaSaujanya Books, Jaipur. Sharma Arvind (2005), Reservation And Affirmative Action: Models Of Social Integration In India And The United States, Sage.

Sen , Amartya (2009), The Idea Of Justice, Allen Lane & Harvard University Press.

Sen, Amartya (2000), Social

Concept, Application And Scrutiny,

Development Papers No. <u>41</u>. Asian Bank.

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Exclusion:

Development

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Phorat, Sukhadeo & Narendra, Kumar(2()08), In Search Of Inclusive Policy: Addressing Graded inequality. Rawat Publications, New Delhi & Jaipur.

PAPER 5 MBAPA 405 PUBLIC POLICY: CASE STUDIES

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### **E- GOVERNANCE**

#### **UNIT**- I: Introduction

- A)-Importance Of Case Studies In Public Policy
- B) Case Study As A Representative Sample
- C) Building Theory From Case Studies
- **U.NIT II: Education Policy**
- A)-National Education Policy 1986
- B) Public Expenditure On Education In India
- C) Right To Education Act
- C) Corporatization Of Education System
  - **U.NIT** Ill: Economic Policy
- A)-New Economic Policy Of 1991
  - B) Liberalization And Growth Of Indian Economy
  - C) Mixed Economy To Globalization Impact
  - **U.NIT IV: Protective Discrimination**
  - \) Democratization Of Power: Reservations
    - B) Women Reservation's Bill
    - c) Reservations In Corporate Sector
- U.NI"I' V: ICT And Cyber Security
- N) National Policy On Information Technology 2012
  - B) National Cyber Security Policy 2013 C) Cyber
  - Crime And Cyber Activism

Recommended Books;-

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#### **Syllabus MBA Public Administration and Policy**

Xgarwal, J. C. (2009), Education Policy In India, Neha Publishers & Distributors.

Xnne O. Krueger, (2002), Economic Policy Reforms And The Indian Economy (Ed.), University Of Chicago Press, Chicago.

Bijov Chandra Mohapatra (2013), Reservation Policy In India, Neha Publishers & Distributors. Dev. Mahendra (20081, Inclusive Growth In India, Oxford Collected Essays.

-Dube, Akhilesh (1997), Commercialization Of Education In India: Policy, Law, And Justice. X.P.II. Pub. Corp.

sharenana E. Adomi. (201 (M, Frameworks For ICT Policy: Government, Social And Legal Issues. IGI Global Snippet.

remment Of India, National Cyber Security Policy. 2013.

2012. 1. Andreasson, (2011), Cybersecurity: Public Sector Threats And Responses, CIRC Press, 1 a.x lor And Francis Group, Boca Raton.

Ram Rauer, (201 1), Indian Economic Policy And Development, Routlidge, New York.

Ayodhya Singh (2012), Caste Based Reservation Policy And Human Development In India.

K. Modi (

S. K.; Modi (2013), Discrimination Caste System And Reservation Policy Of Modern India, Neha Publishers & Distributors



#### PAPER-6-MBAPA-406-E-GOVERNANCE

#### **U'.NIT I: Introduction**

A) Governance <u>Inin</u> Digital Age (Introduction Of Icts of ICTs In Administration, Technological

Adaptation-, Reorganization Ofof Administrative Structures Andand Institutions)

- <u>B)</u> Meaning Meaning, Scope And Importance Of E-Governance (Meaning, Definitions, Scope, And
- **B)** Importance Of E-Governance)
- C) Evolution Of E-Governance (Evolution  $\frac{\text{Of} \text{ of }}{\text{Toto}}$  Computer  $\frac{\text{And} \text{ and }}{\text{Internet}}$  Internet  $\frac{\text{ }}{\text{ }}$  Application  $\frac{\text{Toto}}{\text{ }}$

\dministrative Administrative Systems)

#### **U.NIT IIUNIT** – **II**: Concepts

- A) Theories Of E-Governance (Six Perspectives Andand Six Theories)
- <u>B)</u> Models Of E-Governance (The General Information Dissemination Model, The Critical information

<u>Information</u> Dissemination Model, The Advocacy Model, The Interactive Model) C

- C) National E-Governance Plan-, E-Literacy
- B) UNIT III\_ III: Applications

A) X) E-Governance Inin Rural Development

- B) E-Governance Inin Urban Administration C)
- B)C) E-Governance Inin Economic Development t NIT IV: Cases

Literacy: Akshaya In Kerala

MHeetronic Citizen Services: A Comparative Outlook

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#### **Syllabus MBA Public Administration and Policy**

C) Digitalization Of Land Records Administration: Bhoomi In Karnataka

Ž)) Automi/ing District Administration: The E 1)istrict Project

UNIT-¥UNIT – IV: Issues ¥

A) E-Readiness

<u>B)</u> <u>3)</u> Digital Divide (Gender, Geographical, Economical Economic, Social Andand Political)

<u>C)</u> <u>C)</u> <u>F.-E-</u>Governance — Critical Factors (Technology-, People, Process, Resources-nfrastructure,

Infrastructure, Nature Ofof PPP Models)

<u>D)</u> <u>1))-</u>E- Governance: <u>Iss•ues And Challenees Issues and Challenges</u> (Resistance <u>Toto</u> Change, Laws, Skills,

Competency, Capacity Building, Ad; Ptation Of Adaptation of Technology and Administrative

Reforms)

**UNIT-V: Techniques of Governance & E-**

**Governance** A) Openness and Transparency

B) Citizen Charter

C) Social Audit

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<u>D) Information & Communication</u> Technology And Administrative Reforms)

**Learning Outcomes:** After completion of this paper students will be able to:

☐ understand the concept of e-government, and the associated benefits and drawbacks ☐ understand how a relational database differs from a flat database, including the function and construction of a joining tabl

Recommended Books;-: -

Bellamy, Christine, And John, A., Taylor, (1998). Governing In The Information Age, Buckingham. Open University Press.

Bhatnagar-, S.C. (2004) E-Government—rom – From Vision q oto

Implementation: A Practical Guide <u>ithwith</u> Case Studies. Sage Publications, New Delhi.

Bhatnagar, S.C. (2009) Unlocking E-Government Potential: Concepts. Cases And Practical Insights, Sage Publications, New Delhi.

Bouwman, Harry, And Et.Al., (2005), Information And Communication

Technology In Organisations, Sage Publications, London,

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#### **Syllabus MBA Public Administration and Policy**

Heeks. Heeks. R. (2006) Implementing And Managing Egovernment: An International Text, Sage

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#### **Disaster Management**

<u>Unit-1 Disaster Management: Meaning, Concepts, Principles, Scope, Objectives and Approaches Elements of Disaster Management</u>

<u>Uinit-2 Disaster Mitigation: Hazard Assessment, Vulnerability Assessment, Risk</u>
Assessment, Protective Measures and Public Information Disaster Preparedness: Disaster Plan. Damage Inspection. repair and Recovery Procedures, Communication and Control Centers. Disaster Forecasting, Warning and Prediction.

Unit-3 Disaster Relief: Rapid Damage Assessment, Search and Rescue Operations, Evacuation and Shelter, Food and Medical Supply, Mass Media Coverage, Relief Aid, Maintaining Public Order Reconstruction Planning: Meaning and Significance, Economic and Social Rehabilitation.

<u>Unit-4 National Agencies: Disaster Management Cell (Ministry of Home Affairs, Govt. of India)</u>, National Civil Defense Organization, Bharat Scouts and Guides.

#### Unit-5

- .National Center for Disaster Management
- ·National Institute of Disaster Management
- ·United Nations office for Disaster Risk Reduction (UNISDR)
- ·Hyogo Framework for Action (HFA)
- ·United Nations Disaster Management Team (UNDMT)

#### Recommended Books;-

R.B.Singh (Ed) Environmental Geography, Heritage Publishers New Delhi, 1990

Savinder Singh Environmental Geography, Prayag Pustak Bhawan, 1997

Kates, B.I & White, G.F The Environment as Hazards, oxford, New York, 1978

R.B. Singh (Ed) Disaster Management, Rawat Publication, New Delhi, 2000

H.K. Gupta (Ed) Disaster Management, Universiters Press, India, 2003

R.B. Singh, Space Technology for Disaster Mitigation in India (INCED),

University of Tokyo, 1994

Dr. Satender, Disaster Management t in Hills, Concept Publishing Co., New Delhi, 2003

A.S. Arya Action Plan For Earthquake, Disaster, Mitigation in V.K. Sharma (Ed) Disaster Management IIPA Publication New Delhi, 1994

R.K. Bhandani An overview on Natural & Man made Disaster & their Reduction CSIR, New Delhi

M.C. Gupta Manuals on Natural Disaster management in India, National Centre for Disaster Management, IIPA, New Delhi, 2001

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